



**Justin Hayward, CIR
Smart Homes2014
Cambridge 3 November
www.hvm-uk.com**



for the project for the innovation ecosystem in Finland



a global mobile data project



an innovation project



for IT projects



Petrofac - a change management workstream project



a faculty strategy project



the Drill Bits division

Lifetime Communication – new venture development



strategy development and implementation

...and 11 Design London ventures in innovation



IP strategy development and management process



Cambridge Investment Research is a consultancy!

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Ask  for help -

Capability Maturity Models

Innovators	Early adopters	Early majority	Late majority	Laggards
Agile development	Routes to market / Segmentation	Channel management	Life cycle management	New product development
Service design	Supply chain	Customer experience	Innovation management	
Customer value proposition development	Pricing strategy	Marketing communications	Partner management	
Opportunity prioritisation	Social media management	Sales performance management	Market data capture and analysis	
	Brand development	Working capital management		

Capability = competence and capacity

Most of these capabilities are needed throughout the technology adoption cycle.

This chart suggests when the capability is likely to be needed full time – although this will vary company by company.



Definition

smart |sma:t|
adjective

- (of a device) programmed so as to be capable of some independent action:

system |'sistəm|
Noun

- a set of things working together as parts of a mechanism or an interconnecting network; a complex whole

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Summarising Smart Homes

- 1. Divergence of tech push from consumer expectation?**
- 2. Considerable tech progress since 2007**
- 3. Range of market opportunities**
- 4. Key application areas (see “Four talks”)**

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**HVM Graphene+ 2015 – King's &
New Hall, Cambridge 9-10 Feb
Smart Grids & Power 2015
Summer**

